

Annual Report 2022



OVERVIEW

Trinity Grammar School, Kew (founded in 1902), situated in the Melbourne suburb of Kew, is a high performing all boys Prep to Year 12 school that offers quality academic and co-curricular programs. We provide a dynamic, broad and relevant curriculum that encourages individuals to aspire and thrive, delivered by a well-qualified and dedicated staff, within a caring, inclusive and technology-rich environment. We are an open-entry and inclusive community. Emphasis within our school framework is based on Christian values, whilst an appreciation of other faiths and respect for difference is encouraged. Service to others, social justice, participation and contribution to the community are central to the School's values. The presence of indigenous boarders, international students and girls in the coeducational ELC and the joint VCE Coordinate Program with Ruyton Girls' School, adds to Trinity's unique culture. A strong pastoral care structure ensures each student's individual academic and personal needs are met.

Trinity is well known for its sporting achievements with the School's extensive sports grounds located at nearby Bulleen. Outdoor education is highly popular, with school camp sites in Country Victoria located at Licola and Nillahcootie. The School also has outstanding music, performing arts, science, technology and co-curricular programs. Professional careers guidance ensures students plan for the future, and the greater majority of students continue to tertiary study.

A strong link is maintained with Holy Trinity Anglican Church in Kew where the School was founded in 1902. Trinity is a founding member of the Associated Grammar Schools of Victoria and boys from Year 3-6 are involved in the State's inter-school swimming, athletics and cross-country events.

In the Junior School, which runs from the Early Learning Centre through to Year 6, our approach to Teaching and Learning puts the student at the centre of everything we do. Being an International Baccalaureate (IB) World School, authorised to use the Primary Years Programme (PYP) inquiry framework, our pedagogical approach is informed by the best of educational research, thought leadership and experience derived from IB World Schools.

Utilising the PYP inquiry framework, learning is developed through the child's natural curiosity, while benchmarked to the expectations of the Australian Curriculum. In all subjects, students explore, and balance is sought between intellectual, social and personal aspects. Students are supported to collaborate with their peers and teachers in a process that supports them to take ownership of their learning. This approach develops inquiry skills and students' ability to reflect on their own learning. Students across all levels are regularly and rigorously assessed using selected formative and summative assessment tools.

A transdisciplinary approach across the Junior School ensures that learning extends beyond any single classroom space and learning experiences are relevant, engaging, significant and challenging. As appropriate, classroom and specialist teachers focus learning on a theme, knowledge, concept, skill or action. The IB Learner Profile is a specific focus in the Junior School; learners are encouraged and supported to be inquirers, knowledgeable, thinkers, communicators, principled, open-minded, caring, courageous, balanced and reflective.



Located on the same site as the Senior School, the Junior School has easy access to science laboratories, the Peter McIntyre Sports Centre, the Chapel, swimming pool, Junior School Library and the South Room for assemblies located at the Peter Crawley Centre for the Arts.

The Specialist Program in the Junior School consists of key learning areas including music, visual art, drama, library, physical education, religious and values education, LOTE (Mandarin, French, German), and enhanced learning.

Our Junior School is a happy and vibrant environment with our teachers working keenly to ensure the boys acquire key literacy and numeracy skills as well as developing sound values and personal life skills. A strong Buddies Program sees boys from Prep to Year 2 partnered with Year 5 or 6 students.

Excursion and camps to Beechworth, Sovereign Hill, Canberra, Mount Martha and Portsea and Camp Rumbug are always popular, forming bonds with Year 9 leaders who attend most of these camps.

The Senior School is structured around Year 7-12 for the pastoral care and academic curriculum. There are just over 1000 boys in the Senior School and class sizes are between 22 to 24 at Years 7 and 8. Depending on the subject, Year 9 to 12 class sizes vary from 10 to 26. The vertical house system provides cross-age activities for friendly competition and interaction between students.

The curriculum is academically focussed and mindful of those students who need either extra assistance or extension at School.

Trinity has a traditional core of subjects but is innovative with term-based Arts subjects at Year 7, Learning Journeys at Year 8, Year 9/10 subject choice and Outdoor Leadership training at Year 10. Year 11 and 12 boys share some classes with Ruyton Girls' School in the Co-ordinate Program. Our students feel valued by the School and through their studies develop the confidence and self-esteem to become responsible members of our society.









Message from the Principal

A welcome return to on-campus learning for the entire year was the highlight of 2022 following almost two years of the COVID-19 pandemic impacting on the world.

Whilst the school year commenced with some restrictions in place, the majority of events, sport and special activities were able to be conducted, albeit with some managed in a hybrid form. The return to some 'normal' meant that the community could return to attend events in person and by the year's end we were able to celebrate the Year 12 graduation ceremonies with great verve.

The easing of restrictions allowed for all camps to proceed, excursions return to the program and, for student assemblies and gatherings, to occur. This enabled a sense of community and belonging to build over the course of the school year and concluded with a range of successfully run presentation evenings.

The focus of School Council and Management was the development and launch of the 2030 Strategic Plan. Following almost two years of planning, inhibited by COVID-19, the formal plan was finalised and announced to the wider school community in November.

This Plan is a significant document and one that will guide and shape our work for the next decade. With a revised purpose and strengthening of the key values we hold dearly, the strategy asks a range of key questions for Council, Management and Staff to consider and respond to in order to ensure the School continues to respond to the contemporary learning needs of the student cohort.



With a significant focus on personalised learning, leadership and wellbeing for students and staff, the 2030 Strategy presents an exciting plan for the School, one that will work in parallel with the Master Plan which was also a focus of our work in the latter part of 2022.

Following a comprehensive selection process, McIldowie Partners were appointed as the Master Plan Architects and by year end had completed a range of staff and student workshops, analysis of current conditions and reviewed key town planning challenges. Their work will continue into the first semester of 2023 and, following stakeholder consultation, will be subject to School Council final deliberations and then submission to the City of Boroondara for approval in Term 3.

This Plan will be critical to the future development of the Kew Campus as it will respond to the key priorities of the Strategic Plan as they are developed, finalised and implemented.

Whilst planning is the focus at Kew, works continued to roll out at the Marles Playing Fields at Bulleen in response to the North-East Link Project (NELP) tunnel works. These works included the construction of eight new synthetic cushioned tennis courts with landscaped surrounds and spectator shelters, 16 new natural turf and synthetic cricket practice nets, a new southern boundary access roadway with 65 car parking spaces (for eventual Bulleen Road connection post-tunnel works), new Archery Range and the provision of a temporary maintenance compound (post the demolition of the existing former shed).

At the same time planning also progressed for the remaining NELP-funded master plan projects including the construction of a new caretaker's residence, permanent grounds/maintenance facility and the redevelopment of the Just Pavilion, Cohen Room and main changeroom precinct.

The NELP tunnel construction project commenced formally during the course of the year post an early package of pre-works; the Spark consortium will occupy the western precinct of the Fields for up to the next eight years. The School continued to meet and formalise various operating and funding agreements which will see the State Government fund some 80% of the Campus' master plan.

With the community able to come together to enjoy the various key events of the calendar, the highlights included:

The Graduation Service at St Paul's Cathedral and Valedictory Dinner at the MCG were terrific and fitting occasions for the Class of 2022. The now traditional book ending of the Year 12's attending the MCG is a wonderful conclusion, following their attendance at the Stephen Jones 'Be Glorious' Leadership Breakfast at the commencement of the year;

The School's Social Justice Program, Harambee, convened the third annual Harambee Sundee event and raised in excess of \$70,000 for various international aid causes;

The School's Parents' Association (PA) and OTGA played a significant part in providing tangible support to our community, particularly those families and staff in need, either through illness, loss of work or other pandemic-related issues. The Annual Gala Ball was held for the first time in three years at the Park Hyatt and was a sold-out affair raising significant funds to enable the PA's continuing support of the School's resource development needs;



The respective School Councils of Trinity and Ruyton Girls' School formally executed a partnership agreement that confirms the governance and operational requirements of the Co-ordinate Program;

Various minor works were completed during the course of the year to improve amenity, safety and learning spaces. These included:

- Improvements to classrooms across the Junior and Senior Schools;
- Installation of air-conditioning facilities for the Science, Design & Technology Centre;
- Renovation of roofs of various buildings including a complete slate roof replacement on Hudson House;
- Provision of new bike storage for students and staff at the rear of Hudson House;
- Upgrade of the Early Learning Centre playground.

The Forward Financial Plan aims to support the development of reserves to allow for implementation of the Kew masterplan development activities in the coming years, together with ongoing short-term facility improvements. Such reserves will also enable delivery of the key priorities of the 2030 Strategic Plan.

As Principal, it is a great privilege to be a part of this fine community's 118-year journey. As we reflect on 2022, its hint of normalcy, and a strong sense of Trinity's resilience in the face of challenge, and I look forward to continuing to encourage our young people as they seek to learn how to lead.



2022 STUDENT NUMBERS

Total Enrolments

	Day Students	Boarders	Indigenous	Total
ELC	59	0	0	59
Prep to Year 6	419	0	0	419
Year 7 – Year 12	1059	9	5	1073
Total	1537	9	5	1551

Student Numbers by Year Level

ELC	59
Prep	40
Year 1	39
Year 2	42
Year 3	48
Year 4	49
Year 5	100
Year 6	101
Senior School	
Year 7	175
Year 8	186
Year 9	177
Year 10	182
Year 11	176
Year 12	177
School Total	1551

Student Retention – Years 9 to 12

Year	January 2022	December 2022	New Students	Departing Students	Retention Rate %
9	179	177	0	2	98.8%
10	183	182	1	2	99.4%
11	177	176	0	1	99.4%
12	176	177	1	0	100%
TOTAL	715	712	2	5	99.5%



STUDENT ATTENDANCE

The management of student attendance is the responsibility of the respective Heads of School. The School has implemented procedures for parents, staff and students to follow to ensure the duty of care obligations are met and the wellbeing of our students are supported.

The below table details the average student attendance rate by year level. The high attendance rate compares favourably with like schools.

Average Year Level Attendance Rate (%)

YEAR 2022	Average Days Absent	% Attendance
Prep	10.15	92.43
Year 1	11.41	91.48
Year 2	8.50	93.66
Year 3	8.90	93.36
Year 4	10.20	92.39
Year 5	11.65	91.31
Year 6	12.98	90.31
Year 7	9.67	92.94
Year 8	11.75	91.43
Year 9	11.61	91.52
Year 10	10.43	92.39
Year 11	8.76	93.61
Year 12	7.01	94.89
Overall Average		92.44

Attendance data is forwarded to the Australian Government for Years 1 to 10 students biannually during semesters 1 and 2.



STUDENT OUTCOMES

VCE Results 2022

The VCE results mark a special milestone; this is particularly true for our four students who received a "perfect score" of 99.95. It is an incredible achievement and headlines a terrific set of results.

This year, our cohort attained a median ATAR score of 88.9, a median Study Score of 35 and 11 perfect Study Scores across seven subjects (including one Ruyton Girls' School student from the Trinity/Ruyton Coordinate Program). 77.71% of our students scored in the top 25% of the state, 44.57% of our students received an ATAR of 90 or above, and 24% achieved 95 or above.

While these scores do not define their Trinity story, they are something to celebrate and acknowledge. Amongst many things, they represent a commitment by the students to their studies, their aspirations, and to becoming the very best they can be. They are also testament to the people who supported and encouraged them throughout their education – the teachers and support staff at Trinity, together with our students' families and support networks at home. It has been our pleasure to be part of the journey and to have watched as they have developed their courage, their leadership and their own unique character. Regardless of their academic results, we know they are well prepared to go into the world and we look forward to witnessing their achievements in the next chapters of their lives



There were 11 perfect study scores across a range of subjects:

English	David Dodson
	Tim Le
	Alex Zheng
Geography	Max Huyton
Global Politics	Aden Wilmshurst
Maths Methods	Michael Fan
	Jacob Zhang
	Andrew Liu
History Revolutions	David Dodson
Product Design & Technology	Lara Hennessy*
Literature	David Dodson

*Coordinate Ruyton Student

22.6% of all study scores were 40 or above and the average study score was 35.0.

This year there were four duces who all received a perfect score of 99.95, they were: David Dodson, David Fang, Enda Han and Aden Wilmshurst.

Congratulations to the Class of 2022 on their outstanding results.



2022 ATAR Results

Nu	mber of St	udents						
ATAR	2022	2021	2020	2019	2018	2017	2016	2015
99+	13	13	21	17	11	14	20	11
95 – 98.95	29	24	28	40	30	35	28	36
90 – 94.95	36	30	37	30	18	28	31	23
80 – 89.95	43	38	36	32	36	36	36	38
70 – 79.95	24	35	26	25	32	26	22	14
60 – 69.95	16	13	17	11	15	9	19	19
50 – 59.95	8	9	7	3	4	12	5	10
40 – 49.95	2	4	2	5	9	2	1	3
Below 40	2	1	2	2	1	1	0	3
TOTAL	173	167	176	165	156	163	162	157

Study Scores and Median ATAR

	2022	2021	2020	2019	2018	2017	2016	2015
Median Study Score	35*	34*	36.0*	36.0	35.0	36.0	36.0	35.0
Average Study Score	34.8	34.7	35.3	35.7	35.2	35.6	36.4	35.6
Greater than 40	22.6	21.6	24.0	26.5	22.4	24.3	29.6	24.3
Median ATAR	88.9	86.65	88.95	91.3	84.9	88.2	89.7	88.3
Average ATAR	84.0	83.0	84.93	85.7	81.9	84.6	85.5	83.2

^{*}Median is inclusive of all Coordinate Program students

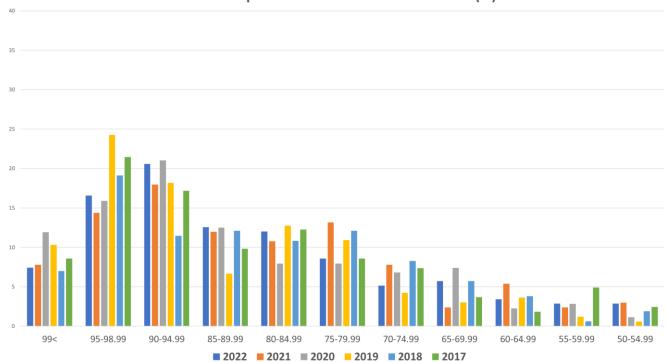
ATAR cumulative percentage of students

	2022	2021	2020	2019	2018	2017	2016	2015
ATAR	Cum %	Cum %	Cum %	Cum %	Cum%	Cum %	Cum %	Cum %
99+	7.43	7.8	12	10.3	7.1	8.6	12.3	7.0
95+	24	22.1	27.8	34.5	26.3	30.1	29.6	29.9
90+	44.6	40.1	48.8	52.7	37.8	47.2	48.8	44.6
80+	69.1	62.8	69.3	72.1	60.9	69.3	71.0	68.8
70+	82.9	83.8	84.1	87.3	81.4	85.3	84.6	77.7
60+	92	91.6	93.7	93.9	91.0	90.8	96.3	89.8
50+	97.7	97.0	97.7	95.8	93.6	98.2	99.4	96.2
40+	98.8	99.4	98.9	98.8	99.4	99.4	100	98.1



ATAR Data Trend Report









NAPLAN RESULTS

The National Assessment Program – Literacy and Numeracy (NAPLAN) commenced in Australian schools in 2008. Every year, all students in Years 3, 5, 7 and 9 are assessed on the same days using national tests in Reading, Writing, Language Conventions (Spelling, Grammar and Punctuation) and Numeracy.

The table below indicates the percentage of students who sat the NAPLAN tests in 2022

	Year 3	Year 5	Year 7	Year 9
% of students who sat the tests	100	100	100	100

Proportions of Year 3, 5, 7 and 9 Students meeting National Benchmarks in Reading, Writing, Spelling and Numeracy.

	Year 3	Year 5	Year 7	Year 9
Reading	100%	100%	100%	100%
Writing	100%	100%	98%	98%
Spelling	100%	100%	99%	98%
Grammar and Punctuation	100%	99%	99%	98%
Numeracy	100%	100%	100%	99%

The tables below details the mean score achieved across each tested cohort for the past five years.



Year 3		2017	2018	2019	2021	2022
Reading	State	438	445	445	452	454
	Trinity	495	503	504	491	528
Writing	State	428	428	445	433	430
	Trinity	453	428	472	447	476
Spelling	State	428	429	431	431	426
	Trinity	461	502	475	467	498
Grammar & Punctuation	State	450	446	456	446	446
	Trinity	518	502	478	476	506
Numeracy	State	421	418	422	414	413
	Trinity	466	470	488	456	495

Year 5		2017	2018	2019	2021	2022
Reading	State	512	515	513	523	520
	Trinity	561	579	558	568	562
Writing	State	489	477	485	489	498
	Trinity	501	489	497	514	536
Spelling	State	511	511	506	506	509
	Trinity	549	539	550	548	551
Grammar & Punctuation	State	506	502	508	513	506
	Trinity	545	548	555	565	548
Numeracy	State	500	499	504	506	496
	Trinity	561	555	550	578	570

Year 7						2022
Reading	State	547	549	551	552	551
	Trinity	589	600	605	588	595
Writing	State	523	512	523	529	542
	Trinity	558	558	554	551	575
Spelling	State	553	548	553	552	550
	Trinity	585	585	592	593	590
Grammar & Punctuation	State	548	544	554	539	540
	Trinity	580	600	596	578	580
Numeracy	State	560	552	559	559	554
	Trinity	612	624	649	633	633



Year 9		2017	2018	2019	2021	2022
Reading	State	590	592	591	584	586
	Trinity	633	633	628	636	634
Writing	State	570	558	560	554	570
	Trinity	623	583	585	597	618
Spelling	State	579	590	588	586	580
	Trinity	629	632	607	637	626
Grammar & Punctuation	State	572	583	580	583	582
	Trinity	628	621	613	636	638
Numeracy	State	590	596	592	593	591
	Trinity	673	686	669	680	665



CAMBRIDGE IGCSE

Trinity Grammar School, Kew is an approved Cambridge International Examination Centre, and the first school in Victoria to offer Cambridge *English Literature*, joining a network of more than 10,000 schools in over 160 countries.

Cambridge IGCSE is the world's most popular international qualification for 14 to 16-year old students. It is recognised by leading universities and employers worldwide and is an international passport to progression and succession.

Studying Cambridge *English Literature* offers our students an opportunity to experience a rigorous, externally examined, and internationally recognised curriculum. By offering the program, at Year 10 level we aim to equip our students for the challenges they face in completing their secondary education, and in graduating to further study or employment in a rapidly changing global environment.

(In 2021 exams did not proceed due to Covid-19 pandemic.)

Cambridge IGCSE Year 10 - English Literature

English Literature	Number of Students	Grading A*	Grading A or above	Grading B or above
2022	44	79.5%	97.7%	100%
2020	45	80%	97%	98%
2019	59	42.3%	86.4%	98.3%
2018	59	32.0%	58.0%	90.0%





POST-SCHOOL DESTINATIONS

Trinity Grammar School, Kew offers Victorian Certificate of Education (VCE) and VET studies at our Senior campus to meet the diverse needs, learning styles and personal goals of our students. Academic programs provide a recognised qualification for entry into tertiary education. As a non-selective school, Trinity is proud of all students' results and gauges the success of every student with respect to their ability, effort and perseverance.

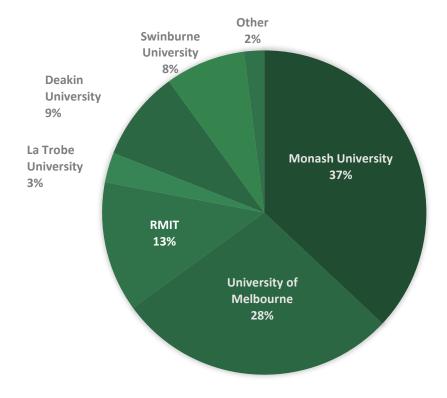
In 2022 there were 177 students assessed for VCE.

In addition to their academic studies 49 students participated in VET units to fulfil their full complement of VCE courses – 29 students participated in Certificate II courses, 17 students participated in Certificate III courses and 3 students participated in Certificate IV courses.

Destination by Institution

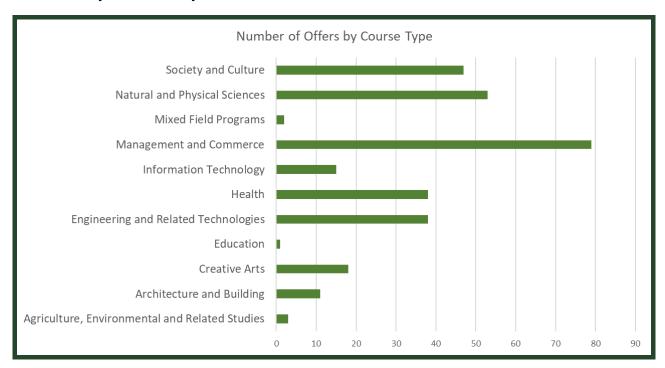
The tertiary destinations of the Class of 2022 reflect the diversity of skills, interests, passions and aspirations of our students.

As in previous years, Monash University and the University of Melbourne were the most popular destinations for our graduates, with courses in Management and Commerce, Society and Culture, and Natural and Physical Sciences the most favoured.





Destination by Field of Study



Fields of Study	Class of 2022
	No. of Offers
Agriculture, Environmental & Related studies	3
Architecture & Building	7
Creative Arts	12
Education	1
Engineering and Related Technologies	29
*Health	21
Information Technology	14
Management & Commerce	59
Mixed Field Programs	1
**Natural & Physical Sciences	43
*** Society & Culture	34

Table above reflects students doing a single or double degree.

^{*}This includes offers in Medicine, Pharmacy, Pharmaceutical Science and Physiotherapy

^{**}This includes offers in Biomedicine and Science

^{***}This includes offers in Arts and Law



STAFF

2022 Workforce Composition

Employees	Number	Percentage
Male	149	46%
Female	174	53%
Total	323	100%
Indigenous	1	

The School employs in excess of 400 staff when casual and contract employees are counted.

The permanent workforce total sits at 323 employees.

The additional casual staff primarily work in the areas of instrumental music, study tutorials, outdoor education and sport. It should be noted that the majority of sport coaches are contracted via an external partner.

All academic staff are registered with the Victorian Institute of Teaching and Educational support staff all have working with children checks.



GOVERNING BODY & STAFF QUALIFICATIONS

SCHOOL COUNCIL

Chair

Mr Simon Gipson OAM MEdMgmt BA DipEd GradDip(English) FACE FACEL FIML FAICD

Deputy Chair

Mr Chris Braithwaite BCom(Hons) FCPA GAICD

Treasurer

Mr Ashley Butler BBus CA RCA(ASIC)

Members

Prof Don Campbell MD MMedSci MBBS(Hons) FRACP FRCP(L)
Dr Sumone Chakravarti PhD BSc(Hons) GradCert(UniEd&Train) EMBA

MrLeighHodgesMA BAppScMsKateInverarityBCom MAICDMsJaneKupschBA LLB

Mrs Diana Nelson MBA BEng(Civil)(Hons) PGDip(Mgmt)

Mr David Yong MBA BEng(Civil) MAICD

SENIOR LEADERSHIP TEAM

Principal

Mr Adrian Farrer MEdMgmt BEd

Director of Business, Senior Leadership Team & Secretary to Council

Mr Mark Glover MBA BBus&PublicAdmin DipCorpGov

Deputy Principal, Head of Senior School

Mrs Susan Hill BEd

Head of the Junior School

Mr Grant Nalder MEd BA(Ed) BEd

Director of Teaching and Learning

Mr Ben Hinves BA(Hons) DipEd

Director of Innovative Learning

Mr Benjamin Ryder BEng(Hons) PGCE

Director of Community Engagement

Ms Lucy Cohen BA(Fine Arts) GradDipEd DipMktg

Director of Human Resources

Mr Phillip Tascone MCom(HRM) BEd(Sci)

ACADEMIC STAFF

Ms	Michelle	Ainley	BA(Arts) DipEd	
Ms	Natasha	Albert	BECE	
Ms	Abbey	Alderuccio	BEd	
Mr	Christopher	Amiconi	MEd MTeach BASc	

Ms Agatha Anamourlis MLeadership DipTeach(Primary) GradDipEdStudies
Ms Olivia Andrew

Ms Olivia Andrew
Mr Tim Baber

Mr Joseph Bailey BSc MTeach

Mr Steven Bambrook MTeach(Sec) BA(Hons)
Mrs Jamie-Lee Barley MTeach BA

Ms Hana Basic



Mr Timothy Bence BA(Psych) GradDipEd

Ms Amanda Berkley BEd
Mr Kyle Biller BEd
Mr Jan Blazejczak MEd Music

Mr Matthew Bolzonello MEd(Leadership) BA DipEd

Mr Andrew Borg BSc PGCE Mr Ewoud Botha BA DipEd

Ms Carla Bouwmeester BA(Comm) BTeach PGDipEd
Mr Ryan Bowler MTeach BPA(Theatre) GradDipEd

Ms Tina

Mr Christopher Brown BPA(Music) BTeach

Brancatisano

Mr Rohan Brown BSc DipEd Ms Ashlee Bruce BEd

Mr Michael Burke BSc GradDipEd
Mr Christopher Callow BA DipEd GradDipPR

Ms Katherine Campbell BEd

Ms Georgina Carey BA GradDipTeaching&Learning(Sec)

Mr John Cavanagh MA BA(Hons) GradDipEd Cert IV TAE DipAppChinese DipAppThai

Ms Rachel Champion BA(Hons) GradDipEd

Ms Stacy Chang MTeach MMus(PT) BMus(Perf)

Ms Jennifer Chin BEd(Sec: Maths, Hons) BSci(Maths and Bio)

Mr Kevin Christofelsz MEd BSc

Mr Michael Clapper MA(Oxon) BA DipEd

Ms Emma Clark]

Mr William Cleary MEd(Leadership) BEd
Mr Peter Clinton BEd Cert II(Eng)

Mr Dylan Coleman BA(Hons)(Art&Design) DipEd(D&T)

Ms Cassandra Cooper

Mr Nic Cooper BSOR/BEd(Sec)

Ms Anna Corney MA(Teacher Librarianship) BA GradDipEd Ms Elaina Cortez BA Business, Grad DipEd, Executive MBA

Mr Alan Daley BA BEd

Mr Hieu Dang

Ms Lana Daniels BA (Professional&Creative Writing) MTeach (Early Years) GradCertEd

(SpecEd)

Mrs Louise Devine MEd BAppSci(HumMov) DipEd GradDipEdAdmin

Ms Genevieve Dillon MEd BA(Hons) DipEd GradDipEdPsych

Mr Michael Dimattina BEd DipBusMgmt Mr Nicholas Dinham MTeach BAppSc

Ms Elly Dixon MTeach GradDipEd BHMS
Ms Susan Doig MEd(GiftedEd) BSc(Hons) COGE

Annabelle Dominguez Ms BEd Raymond Drake MEd BEd Mr Ben Elliott **BSc MTeach** Mr MEd BA GradDipEd Mr David Everett

Ms Cecilia Fairlie BA DipEd

Ms Eliza Feiner MEd BTeach GradCertEd(SLD)

Ms Kate Fewster MEd BA(Hons) DipEd ProfCertAdolCoun

Mr Joshua Fisher BAppSc BEd Ms Jessica Flasza BA(OE)

Mr Jean Florent BA(Hons) DipEd GradCertEd(TESOL) GradDipEdAdmin

ProfCertAdolCoun

Mr Jim Fountain MEd(Cantab) BA(Hons) PGCE

Mr Peter Francis BEd

Mr Siegfried Franke BMus DipEd ARCO FTCL

Mr Mitch Furi BA BTeach

Ms Sarah George MAppSc(Museum Studies) BA(Visual Arts) PGDipTeach(Sec)

Ms Nicole Glassenbury BEd Primary
Rev James Hale MTeach BMin



Mr Haleel BEd(Hons) BBus Eugenie

BA(Psych) DipEd GradDip(SpecEd) Catherine Hardham Ms

BEd Primary and Middle Years 7-10 English Ms Grace Harries

Mr Jackson Harrison MTeach BSportSci Ms Ishani Hendehewa BEng(Hons)

MTeach GradDipMath LLB Bcom Mr Nich Hildebrandt

Ms Vanessa Hogarth Scott BCom(Hons) DipEd

Ms Maria Hohlweg

BA(HonsCrim) BMus DipEd Cert IV TAE Cert IV Sound Production Mr Leo Hong

Ms Stephanie Irvine BA(Hons) BEd(French)

Ms Amy Jackson BA DipEd Ms Sara Jenner **BEd MACEL** Rev Brvn Jones B.Arts Bed BTh

Mr Huw Jones

Mr Kevin Kellev

Ms Rima Khallouf MEd BA GradDipEd GradDipCrim Mr Jonathan Knight MEd(IBPYP) GradDipIB BEd

Dr Samuel Koehne PhD MA LLB(Hons) BA(Hons) PGDipTeach(Sec)

Ms Angela Kotsiras MEd BSci DipEd

Siobhan MEd BA(Hons) GradDip(TESOL) PGCE Mr Latham

BA(Hons) DipEd CertIV TAE GradDipICTEd MCP CompTIA A+ CertIV Mr **James** Lawson

Infantry Operations

PhD BA(Hons) GradDipEd Dr Nick Levey

BEd(Primary) Ms Sarah Lienert BAppSc BTeach Vanessa Lovell Ms Scott BBus GradDipEd Ms Lucas MA BA(Hons) PGCE Mr lan Lundie

BBus BEd GradDip(AppFin&Investment) Mr Shaun Lusby

Alexandra Dr MacCallum PhD BA(Hons) DipEd

Ms Samara Madden BEd

Mrs Andrea Magee BA(Hons) GradDipEd

Mr Jason Mahmoud BSc (Hons) GradDipEd EMBA Mr Brendan Mahony BEd MSB GradDip(SportsBusiness)

Ioannes Markantonatos BSc(Eng)(Hons) DipEd Mr

Joel Mathew MTeach BBus Mr Sharon Mathieson MEd BCom DipEd Ms

Sandra **BMus** Mrs May

BA(Hons) PGCE Mr Paul McAuley

BA(Hons) DipEd GradDipLib Ms Amanda McCleery

BA(Hons) PGCE STCA Cert(TESOL) Mrs Therese McCoppin

Mr Mark McDermott MTeach BaGlob BSc

Michael McEwin **BPEd** Mr

Zara McKenzie MEd BA(Fine Arts) DipArt GradDipEd Ms

Christopher McLean Mr **BEd BTeach**

Ms Allason McNamara MMathsModelling DipEd GradDipMaths BAgrSci

Blake Meadows MEd BEd Mr Virginia Middleton BEd DipTeach Mrs

Jeanette Milburn MEd BEd PGDipEdStud(SpecEd) DipTeach(Primary) Mrs

Mr Lachlan Mooney MEd BBM BBus Michael Mr Moreira BAppSci DipEd

Mr Steve Moresi

DipTeach(Prim) GradCertEd(SpecEd) GradCertEd(SciEd) Mrs Catherine Mowat

GradCertEd(IBPYP)

Mr Zachary Natoli BEd

Nathan Newcastle MEdMgmt BEd Mr Ms Claire Novak **BA BTeach** BEd(Hons) BSc Ms Sarah Oen

Ms Marissa O'Reilly MTeach BA(French&Spanish) BA(FineArts)(Acting)



Mr	Laurence	Page	BEd	
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Mrs Antonella Papaleo MEd BCom GradDip Property DipFin GradCertRE Cert IV TAE

Ms Emma Peel BEd Ms Natalie Peraudeau BEd

Mrs Marion Piper MEd BEd DipEd PGCert(TESOL) MACEL

Mr David Ponsford BEd DipTeach

Mr Remy Prichard MDirectingPerf BA PGDipEd PGDip of Counselling,

Mr Tom Purcell BTheol(Hons) BEcon DipMin DipEd

Mr Jamie Ransome MMusSt BEd(Sec)

Ms Jillian Reid PhD MA BA(Hons) GradDipEd

Ms Caroline Rice

Mr Brett Rothnie BEd Ms Anca Ryan MA GDTL

Ms Diana Salvitti BSc GradDipStudWelf GradDipEd

Mr Christopher Scholten MA BA(Hons) DipEd
Ms Susan Searle MEd DipTeach(Mus)

Mr Craig Seckold

Mr

MsEmilySelbyMTeach BScMrAndrewSettleBSc GradDipEdMsChristineShamanisBA DipEd

Mr Joseph Shanahan MEd BA GradDipEd

Mr David Sharp BA DipLang GradDipEd Cert IV(PT&GpFitness)

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Matthew Sisson MTeach(Sec) BSc(Hons)

Mr Meindert Smid LLB BA DipEd
Mr Andy Smith BA(Hons)
Ms Kiarna Smith BEd

MrYaoSongMTeach(Sec) BScMsMelissaStansfieldMEd BEd BAMsIngaStanzelGradDipEd Med

Ms Katherine Stevens BA MA (Asian Studies) GradDipEd GradDipSci

Mr Brett Stewart DipHM GradDipTechEd CertIV TAE

Mr Thomas Sykes BSc(Hons) PGCE
Mr Hai Wei Teo Mteach(Sec) BSComm

Mr Jack Tho BSc

Ms Gabrielle Toigo Mteach BMedLabSci Cert IV TAE

Mr Henry Travers Mteach BA

Ms Lucy Truesdale BSocSci(Psych) GradDipEd(Pri)

Ms Sula Tyndall BA(Hons)(Psych) BBusMgmt GradDipEd CertIV TAE

Mr Neil van Herk BEd BA(SecEd)

Ms Catherine Veall MEd DipArt&Design GradDipEd

Mr Torben Vedelsby MEd BTeach
Mr John Waller DipFineArt DipEd

Mrs Katherine Ward BSc GradDipEd GradDipCareersEd
Mr Curtis Watson BA DipEd GradDipLib MAppSc Phd
Mr Rohan Watts BA GradDipEd GradDipSportsMgmt

Ms Anna Webb BEd

Mrs Lyndsey Wells BA(Hons) PGCE

Ms Sally Wescott BEd

Ms Charlotte White BA GradBEd Mrs Naomi Wright BEd BTeach

Ms Vicky Yu BSc GradDipEd Cert IV TAE

Ms Nan Zheng BSc GradDipEd

Ms Marie Zwart BEd(Hons) Cert IV TAE



Mr Ben Andrews Adip(Film&TV) CertIV(Graphic Design)

Ms Josie Annetta Cert III Ed

Ms Natalie Annetta BA. DipEd(Primary) Cert III
Ms Claire Baillie BEd(EarlyChildhood)

Mrs Mary Barry BSc DipEd

Ms Gayle Barry
Mr Cameron Beardsell
Mr Kim Beissel

Ms Janine Bennett DipLib&InfoServices BBus(Mktg) PGDipMktg
Ms Elizabeth Bolam BBus(Mktg) RN(Div 1) MHA MHN Cert IV TAE

Ms Bonnie Brown Cert IVFitness

Ms Leeann Bruzek MA(StudentServices) BA(ElementaryEd)

Ms Linh Bui BCom CA

Mr Glenn Burgess Cert IV Community

Ms Kathy Byrne GradCertBusAdmin DipMgmt Certified Advancement Practitioner

(Admissions)

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Ms Rebecca Cecil Ms Ebru Celik

Ms Hannah Clifton MMktgComm BJourn

Ms Emily Coffey

Ms Sarah Coghlan MMus(PT) BMus(Perf)(Hons) GradDipEd(Sec) PSC(Boston

Conservatory)

Ms Kelly Cooch MPsych(Ed&Dev) BSc(Hons) BCom MAPS

Mr Max Cooper
Ms Fiona Cumberlidge
Ms Sarah Cuskelly

Mr Brandon D'Amore Cert III SportTurfMgmt

Ms Monique Darkin

MrTristanDavidsonBA(Hons) GradDipAcc CPAMrStuartDeaneGradDip(CompEd) DipTeach

Mr Joshua Delaney Cert III TurfMgmt Ms Kayla Devlin BSc DipL&M

Mrs Allie Ding BEd

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Ms Susan Doig BSc(Hon) COGE MEd(GiftedEd)
Mr Peadar Donnellan BSc HDip(SystemsAnalysis&Design)

Mr Yifan Duan

Mrs Yvonne Eloff BFA BDesign
Ms Jennifer EnglezakisMariani DipChildServ

Mr Andrew Fabris

Mr Brook Ferguson DipBus

Ms Alexia Fernandez Cert IV FrontlineMgmt

Ms Peta Fitzgerald BN

Ms Daniela Fregonese

Ms Hayley Galloway AdvDipEventsMgmt AdvDipHospitalityMgmt FIA Cert in Fundraising

Ms Lauren Gordon

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Mr Richard Grummet BCom GradDipEd

Ms Sarah Haag Dip(EarlyChildhood) CertIV TAE

Ms Melissa Hall DipChildServ

Ms Cathie Hantsi Mr Bryan Harper

Mr Adrian Harvey DipTurfMgmt DipMgmt
Mr Andrew Hills BBus GradCertAcc

Mr Benjamin Hodge Cert III Hort-Parks&Gardens

Ms Codie Ingham

Mr Ashley Irvine CERT III Hort-Landscape



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Ms	Sonia	John	LLB BEcon DipCommSkills-ATCL
Ms	Vanessa	Johnson	
Ms	Chris	Johnson	
Ms	Jennifer	Jones	RN Cert IV First Aid
Mr	Joshua	Judson	MTeach BA
Mr	John	Katsouranis	
Mr	Nathan	Kelly	BCom GradCertBus AACE
Mrs	Sharon	Kendall	DipBusAdmin
Mrs	Joanne	Kennelly	AssocDipSocSci(LibraryTech)
Ms	Tina	Koutrouzas	MBA BSc
Mr	Timothy	Lane	BA(Hons) BFA(Printmaking)
Ms	Hanh	Le	BA(PolSci)
Mr	Kieron	Lester	MExSci BEx&SportSci(Hons)
Ms	Alan	Lopez	
Ms	Aisling	Malone	DPsych(Clin) BA(Hons) BCom
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Ms	Flora	Matthiesson	BA GradDipIM DipEd
Mrs	Maureen	McAuley	BA(Hons) History PGCE GradCertEdMgmt
IVII S	Madreen	Working	GradDipSci(Archives&Records)
Ms	Janine	McCracken	CertEd(IntAide)
Ms	Alexandra	McEwen	
Ms	Linda	McLaren	CertEd(Int/TeacherAide)
Ms	Kate	McLean	BASocSc
Dr	Justin	McNamara	DPsych(Health) BAppSci(Hons) MAPS
Mr	Michael	Molinaro	DipHort
Ms	Jessica	Morris	BDes
Mrs	Kylie	Morrison	
Ms	Aisling	Moten	
Mr	Abdul	Mubeen	BEng(Hons)(CompSci)
Mr	Seb	Nicolosi	
Ms	Jane	Oates	CertIV EdSupport Cert Auslan Cert SignedEnglish DipMktg
Mr	David	Ogilvie	BAppSc
Ms	Michaela	Page	BA(ElementaryEd)
Mr	Andrew	Palmieri	
Ms	Rosie	Pannell	MTeach BA(Hons) GradDipIM(LibStudies)
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Mr	Tony	Perrusio	Cert III Boat Building
Mrs	Felicity	Quilty	BA(PR)
Mr	Chris	Ristovski	
Mr	Ben	Robison	
Mrs	Maria	Rocco	MBA GAICD MESH Bbus
Mr	Adrian	Sala	BA(CommDes)
Mr	David	Sanguinetti	CertTurfMgmt RAIRP
Mr	Hugh	Schaeche	BBus(SportsManagmt)
Ms	Gillian	Scrimgeour	DipEd
Ms	Anastasia	Selkrig	
Mrs	Karen	Simankowicz	Cert IIIBusStudies
Ms	Samantha	Simpson	BFA(Production) GradCertBusAdmin
Mr	James	Spassopoulos	BBus
Ms	Donna	Stephens	LLB GradDipLP ADLS
Mr	John	Summers	CertTurfMgmt
Ms	Lisa	Tabone	MEd(TeacherLibrarianship) BA(Painting) BA DipEd GradDipTESOL
Mr	Callum	Taylor	
Mr	Toby	Thornton	
Mr	Anthony	Traynor	Cert IV FrontlineMgmt Cert TurfMgmt DipBus
Mr	Michael	Teateas	

Mr

Mr

Ms

Michael

Josh

Carol

Tsotsos

Wadsworth

BA(Hons)

Turton



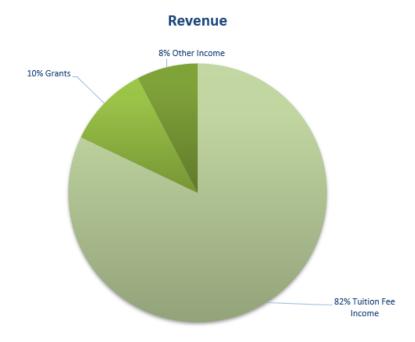
Ms	Feona	Wadsworth	MBA
Mrs	Mary-Rita	Waldron	MMHSc MEdStds BEd Grad Dip(Adol/ChildPsych) GradDip(SpecEd) MAPS
Ms	Stacey	Walker	
Ms	Lenore	Wesson	CertIV TAE CertIV Tourism DipHosp
Mrs	Fiona	White	
Ms	Hanna	Whiteside	MSc BSc
Ms	Jenny	Whiting	BAppSc Cert IV TAE Cert IV RemMassage Cert IV PT
Ms	Sunethra	Wickramaratne	BSc
Mr	Nigel	Wiggans	Diploma Sports Grds Manag
Mr	Matt	Williams	BN(Div 1) PGDip CertIV TAE
Ms	Kathy	Yu	BCom(Accounting) Cert III Edu Support

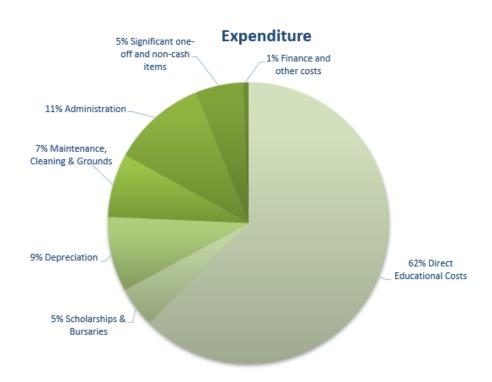




2022 FINANCE REPORT

The following chart provides a graphical representation of the funding inflows and outflows for the 2022 financial year.







The 2022 School/Financial Year welcomed a return to on-campus learning for the entire year following almost two years of the COVID-19 pandemic impacting on the world.

Whilst the school year commenced with some restrictions in place, the majority of events, camps, excursions, sport and special activities were able to be conducted, albeit with some managed in a hybrid form. The return to some 'normal' meant that the community could return to attend events in person and by the year's end we were able to celebrate the Year 12 graduation ceremonies with great verve.

The focus of School Council and Management was the development and launch of the 2030 Strategic Plan. Following almost two years of planning, inhibited by COVID-19, the formal plan was finalised and announced to the wider school community in November.

Following a comprehensive selection process, McIldowie Partners were appointed as the Master Plan Architects and by year end had completed a range of staff and student workshops, analysis of current conditions and reviewed key town planning challenges. Their work will continue into the first semester of 2023 and, following stakeholder consultation, will be subject to School Council final deliberations and then submission to the City of Boroondara for approval in Term 3.

Works continued to roll out at the Marles Playing Fields at Bulleen in response to the North-East Link Project (NELP) tunnel works. These works included the construction of eight new synthetic cushioned tennis courts with landscaped surrounds and spectator shelters, 16 new natural turf and synthetic cricket practice nets, a new southern boundary access roadway with 65 car parking spaces, new Archery Range and the provision of a temporary maintenance compound.

Planning also progressed for the remaining NELP-funded master plan projects including the construction of a new caretaker's residence, permanent grounds/maintenance facility and the redevelopment of the Just Pavilion, Cohen Room and main changeroom precinct.

In accordance with the Victorian Registration and Qualifications Authority registration requirements, the School is obligated to also provide business performance information to the community on the Early Learning Centre and Boarding operations.

The School operated boarding services for local and international students in Years 9 to 12 in the senior boarding residences located south of the Birrell Oval, on Charles Street and College Parade. At the end of 2022, the School ceased these boarding operations.

The School also operates an Indigenous boarding house called Dadirri House. Four Indigenous students can be accommodated in Dadirri House each year.

The School also operates a Registered Early Learning Centre with three-year-old and four-year-old kindergarten services being provided. Both programs were fully enrolled in the 2022 school year with 22 spaces approved for each room.

The program is led by our ELC Director, Naomi Wright, and the team of ELC teachers and co-educators. An externally-managed and registered out-of-school-hours care program operates on the ELC site after school each day during term.



The ELC operations also sit within the School's (Company) single entity financial reporting framework and are subject to annual external audit. The program receives direct government recurrent grants for kindergarten programs. No other recurrent grants are used for ELC purposes with the program operated by the School using ELC fees and school funds.

The ELC program is also subject to formal review and regulatory audit by ACEQA/Department of Education and the most recent audit saw the School achieve 'exceeding the standards' ratings for the majority of categories.

All Boarding and ELC operations are governed by the School Council and managed on a day-to-day basis under delegation to the Principal. The programs are funded via specific fees and school funds. No government recurrent grants apply to the financial operations of the boarding programs. Staff are employed directly by the School and the services operate from school-owned properties. Their operations sit within the School's (Company) single entity financial reporting framework and are subject to annual external audit.

The School's overall financial position remains strong and continued healthy enrolment demand places the organisation in an excellent situation to respond to the impending strategic and development plan major goals and actions.



This report has been prepared to summarise the key data from the 2022 School year to accord with the Commonwealth and State funding accountability requirements (under the Australian Education Act 2013).

Requests for clarification or further information can be directed to the Director of Business at businessdirector@trinity.vic.edu.au